Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
Federal Requirement, District publications and forms are available	Search and Serve	 SMArT Academy will utilize LAUSD's enrollment form (Form 34//E20) Special Services section # 9 identifies whether or not special services are needed. All office personnel will be trained to request a copy of the current IEP. Staff is able to access the document on Welligent. If the student is from out of the district, the staff contacts the local special education unit for appropriate placement. A 30 day IEP will be completed for students from other school districts. An assessment is triggered by referral from school personnel or parent. COST and/or SST process is used to review current needs and history of interventions. If interventions have not been successful, an assessment plan, available on Welligent, will be provided to the parent for signature. The parent/guardian must return the signed plan within 15 days. Immediately upon receipt of the signed assessment plan at the school, the assessment process will begin and be completed within 60 days. The school displays the "Complaint Response Unit/Parent Resource Network" (CRU/PRN) poster. CRU/PRN: 1800-933-8133 The school displays the monthly "Special Education Parent Training Calendar." http://sped.lausd.net, click Parent Training calendar. "Are You Puzzled by Your Child's Special Needs?" brochure is available in the office and in the parent center. http://storescatalog.lausd.net
Outcome 2	Intervention Programs	PREVENTION/ INTERVENTION FRAMEWORK Academic intervention is a systematic, focused and individualized approach for providing additional instruction and practice enabling students at risk to attain greater literacy skills. This approach provides additional help that a student might need before, rather than after, they have failed. The intent of this approach is to provide targeted interventions that supplement and support the district's base literacy program. This prevention/intervention framework has as it foundation a three-tier model of instructional intervention. A Three-Tiered Model of Early Intervention and Prevention TIER 1 The first stage of the intervention process is to identify students whose overall academic performance is below the expected levels of achievement. Schools will identify their at-risk population by reviewing and evaluating reading assessment data available through California Treasures and identifying all students who fall within the approaching score band level.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		For students who fall within the intensive score band, there are two levels of response that are to be
		considered:
		Level I : Prevention: "good first teaching" is provided for all students in the form of highly effective
		teaching which introduces and reinforces concepts and skills from the district's core literacy program.
		Periodic reading assessment will indicate which students are successful in meeting the grade level
		content standards and which students require intermediate or intensive interventions.
		Effective first teaching strategies may include but are not limited to the following:
		Daily/weekly phonics routines
		Read alouds
		• Shared reading
		Teacher-directed interactive reading Structure directed and and are directed.
		Structured independent reading Higher level greation is a
		Higher level questioningConversations/ discussion
		• Conversations/ discussion
		Level II: Intermediate Intervention is provided to students who have not responded to the good first
		teaching strategies. For these students the <i>California Treasures</i> intervention curriculum should be
		utilized. Universal Access Time is to be utilized for the introduction of intervention materials. The skills
		areas in need of intervention will be identified through the use of six weeks assessment data.
		The interventions are to be provided for the period of time recommended in curriculum guides. The
		major intervention curriculum and supplements available and recommended for students in grades
		Kindergarten through fifth is <i>Triumphs</i> .
		Each student's progress is consistently and frequently monitored through the use of assessment tools
		provided in each of the intervention programs noted above.
		provided in each of the intervention programs noted above.
		TIER 2
		Intensive Intervention is to be provided for students who continue to score with the approaching
		instructional band based on assessments. The intensive intervention curriculum is to focus on the specific
		processing skills required for literacy.
		An intensive intervention approach, strategy, curriculum or program will be selected based on the following
		criteria:
		1. It is research-based.
		2. Pre/post screenings or academic probes can be administered with ease.
		3. It includes the ability to screen whole classrooms, small groups or individual students.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		 4. The primary focus is on reading and writing interventions. 5. Systemic instruction in phoneme awareness, phonics, and sight vocabulary is embedded. 6. Alignment of interventions to content standards and district curriculum is evident. 7. Instructional interventions are targeted to the student/s identified processing skills gaps. 8. Interventions are provided within a realistic time period. 9. It includes a process for monitoring effectiveness of intervention and student progress using consistent and frequent assessments.
		TIER 3 Tier 3 students consist of those who have not successfully responded to Tier 1 and 2 interventions and continue in the intensive assessment band. School problem-solving teams are to review and evaluate the effectiveness of the previous interventions, taking into account the level of student participation the integrity level of implementation and other factors that may be impeding achievement. Based on diagnostic testing results and data from progress monitoring school teams may need to consider additional modification of the interventions. Some students may display the characteristics of a student with a specific learning disability. These students should be referred for a comprehensive evaluation to determine if the student has a disability that requires special education services. The comprehensive evaluation will use all progress monitoring data and diagnostic testing previously collected as well as supplementary assessment materials as a basis for establishing the disability, eligibility, and the need for special education services. SMArT Academy has a universal access intervention block embedded in the daily schedule of all grades. This time will afford the school time to intervene early for struggling students during the school day. The following programs will be considered for Tier 3 intervention support:

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN			
		Evidence Based Intervention Supplements (Tier 2 and Tier 3) Intervention Program	Grade Levels	Intervention Approach	Instructional Settings
		Scott Foresman Early Reading Intervention	K-2	Curriculum Kit includes: Teacher guide, Assessment Handbook, Instructional Intervention Materials	In-Classroom intervention
		Voyager: Passport to Reading System	K-3	Web-based application for initial assessment, monitoring & analyzing student progress. Includes: Teacher Guide and instructional intervention materials	In-classroom intervention Learning Centers After school programs Summer school/Inter-session programs
		Pearson Digital Learning Waterford: Early Reading Program	K-1	Computer-based assessment, monitoring & instructional intervention program	In-classroom intervention • Learning Centers • After school programs
		Systematic Instruction in Phoneme Awareness and Sight Words	К-3	Systematic decodable text program that develops word recognition strategies	In-classroom intervention Learning Centers After school programs Summer school/inter-session programs

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
Outcomes 5, 17 and 18 LAUSD Board Policy	Discipline Foundations Plan and Behavior Support	SMArT Academy will implement all aspects of the LAUSD's <i>Discipline Foundation Policy</i> . At the beginning of the school year, all staff members will review the Seven Norms of Collaboration that are in the book titled <i>The Adaptive School</i> by Garmston and Wellman. Three of the seven norms will be used as part of the school wide discipline policy. The teachers will plan and prepare lessons to teach the three identified norms: pausing, paying attention to self and other and presuming positive intentions. Teachers will also teach Second Step twice a week. Teachers will also receive training on effective implementation of The 16 Habits of Mind, (Arthur L. Costa and Bena Kallick, Habits of Mind: A Developmental Series, 2000), are a set of 16 problem solving, life-related skills, necessary to effectively operate in society and promote-'Persistance, Managing Impulsivity, and Listening with Understanding and Empathy,' to name a few. The understanding and application of these 16 Habits of Mind serve to provide the individual with skills to work through real life situations that equip that person to respond using awareness (cues), thought, and intentional strategy in order to gain a positive outcome. Assemblies will be held to review the rules in each area, cafeteria, school yard, restroom, and hallways. Teachers will work with students to generate specific classroom rules based on the three norms of collaboration and the Habits of Mind. The norms and habits will be reinforced in weekly assemblies. Students will receive recognition at monthly assemblies for most improved behavior, best behavior, and exemplary behavior. Parents will be informed about the school's discipline policy via parent meetings, notices home, and parent/teacher conferences. They will be invited to the recognition assemblies and also recognized for supporting their children. Office referrals will be reviewed and students will be counseled using the three norms of collaboration and Second Step (Tier 1). The students who require more attention will hav

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT			SCHOOL PLAN		
		Managing Impulsivity/ Pausing	Cafeteria/Multi Purpose Room	School Yard	Restroom	Hallways
			Walk when inside the Cafeteria	Stay in assigned areas	Walk when in the restroom	Walk in the hallways
			Sit at your table and wait quietly	Walk to and from your area Pause and think	Take time to wash hands	Hold handrails and walk up and down the stairs
			Take turns cleaning your area	before you act	Ensure you throw paper towels in	are stairs
			Stay seated until dismissed		the trash	
			Pause between bites			
		Listening to Others with Understanding/	Listen attentively to others	Look, listen, and watch where you are playing	Be respectful Of others' space	Walk softly and quietly
		Paying Attention to Self and Others	Use quiet voices Use kind words	Compliment others and	Keep your area clean	Hold the door for others
			when speaking	congratulate yourself on a job well done	Dispose of paper in the receptacle	Walk up and down the stairs
		Responding with Wonderment/	Use quiet voices	Play by the rules Follow directions given by school	Everyone will cooperate to keep	Everyone will walk quietly
		Presuming Positive Intentions	Assume that everyone can help you	personnel because they want you to be safe	the restroom clean Everyone will	In the hallways Everyone will

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN		
Necessary for Planning, will be provided	Description of Student Population	Know that Take turns and everyone has good play by the rules manners Use an approachable Use an voice when approachable expressing a voice when concern expressing a concern SMART Academy will have a special day class for students with speaccommodate from twelve to sixteen students. The school will have will serve up to fourteen students. ISIS and Welligent will be used education administrator will be assigned to coordinate the prograsservice, Support Unit East will provide additional personnel. App these programs and paraprofessionals will be assigned to the schintegrated with the general education classrooms.	ave a .5 resource specialist teacher was to identify the students. A special am. Should there be additional need propriate classroom space is reserved	or ners as the u I who d for d for
Outcome 2	Special Education Program Description	To the maximum degree appropriate, children with disabilities wi nondisabled, and special classes, separate schooling, or other rem regular educational environment will occur only if the nature or seeducation in SMArT Academy's regular classes with the use of sup achieved satisfactorily. This means that decisions to place a child only be made after considering and determining that less restrictive related services and other supports cannot meet the student's ne environments that are more restrictive than necessary to meet the students with disabilities will be in SMArT Academy or as close to	noval of children with disabilities fro everity of the disability is such that oplementary aids and services canno in a more restrictive environment wive environments with special educated. Students will not be placed in heir educational needs. Placements for	om the ot be will ation,

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
MCD OUTCOME	COMPONENT	Least Restrictive Environment Consistent with Federal and State policy, the continuum of placements offered by the District at SMArT Academy will include: General Education Schools General education classroom with accommodations or modifications General education classroom with supplementary aids and supports General education classroom with related services General education classroom with resource specialist services General education classroom and Special Day Program Special Schools/Centers
		Special Day Program Nonpublic Schools Dual enrollment Special Day Program Home or Hospital Instruction in the home or hospital Residential State school Nonpublic school or center
		Students will receive special education services through the Resource Specialist Program in the Learning Center for the time and frequency indicated in each student's IEP. Instruction will focus on strategies for accessing the core curriculum by the Resource Specialist Program. All academic subjects will be taught in the general education classroom with support from the RST through co-teaching and coplanning at least two days in English and Math. Services may include any blend of the following: A. Layer 1: Co-Planning A process by which two teachers plan, analyze, modify, and evaluate the instruction and outcomes for students. This service will be provided indirectly to students and consists of regular review of student
		progress, accommodations and modifications of core material, and modeling of instructional practices between the special education and general education teachers. B. Layer 2: Co-Teaching Co-teaching is a process by which general and special education teachers work together to teach students with and without disabilities in a shared classroom. Both are responsible for the planning and

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		delivery of instruction, implementation of accommodations as indicated in each students' IEP, student achievement, assessment, and discipline. Students receive age appropriate academics, support services, and possibly modified instruction. This layer provides ongoing communication between educators and a lower student-to-teacher ratio. The teachers may use any of a variety of formats to facilitate the process. These may include: 1. Cooperative Teaching: One teacher has the primary responsibility for leading the instruction while
		the other teaching the instruction by modeling strategies, charting, adding questions, clarifying information, prompting students, etc. 2. Station Teaching: The co-teachers divide the instructional content and each takes responsibility for planning and teaching part of it. Students move from station to station according to a predetermined
		schedule. 3. Parallel Teaching: The teachers jointly plan the instruction, but each delivers it to a heterogeneous group comprised of half of the students in the class. Teachers do not change groups. All students receive essentially the same instruction.
		 4. Shadow Teaching or Alternative Teaching: Alternative teaching is a strategy for providing highly intensive instruction to a small, select group of students based on assessed need. It is an opportunity to pre-teach or reteach material presented in the lesson. 5. Team Teaching or Duet Teaching: Both teachers collaboratively share the instruction of all
		students. This involves shared planning and a high level of mutual trust. Learning Center and General Education
		Non-intensive direct services are those provided directly to students based on identified need. This layer of service will be provided either within the general education class or outside of the general education class through the use of the Learning Center. A Learning Center is a place where students receive instruction in access strategies, targeted intervention in identified areas of need, and ongoing monitoring of student success. The use of the Learning Center in this method requires immediate intervention and instruction tied to the general education standards and instruction. It will not be designed
		to be ongoing but to address specific needs as they arise in standards-based instruction. Example: The special education teacher might pull flexible groups of students, based on ongoing assessment, for individual and small group instruction. This instruction directly correlates with the general education instructional program and is based on ongoing joint assessment between the general and special education teachers. At the elementary level this might occur before, during, or after the
		Universal Access Time. Integration of Special Education Students with non-disabled students

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		To the greatest extent appropriate, special education students will be integrated with general education peers. Consistent with the intent of MCD Outcomes 2, 6, 7a, and 7b, special education students will be integrated to the greatest extent appropriate with their non-disabled peers during art, physical education, music, field trips, assemblies, performances, and all non-curricular school wide activities. As special education students' skills permit, they will also participate in the core subjects with support provided by special education staff.
Outcomes 8, 10, 13, 14, 15	IEP Process: Implementation and Monitoring	 The school will document the request for special education assessment on a "Request for Special Education Assessment" form and maintains a copy in the student's green folder. The school will provide the parent with a Welligent generated "Special Education Assessment Plan" in the language requested by the parent, unless clearly not feasible to do so, within 15 calendar days of the written request for assessment. The school will develop an IEP within 60 calendar days of receipt of written parental consent to the assessment plan unless the parent agrees in writing to an extension. The timelines set by IDEA will be met by the school using the calendar in Welligent to monitor the MCD Outcome 10 of timely completion of initial SE evaluations on a monthly basis. The school will follow the appropriate timelines for conducting annual and three-year review IEPs. The school will convene an IEP meeting within 30 calendar days of parent written request. When a student transfers into the District with an Out-of-District IEP, the school will develop an IEP within 30 calendar days of enrollment. If requested by the parent, the school will provide copies of assessment reports to the parent 4 working days before the date of the IEP meeting. The reports will be translated into the parent's primary language, upon written request from the parent, unless clearly not feasible to do so, as required in MCD Outcome 15. The school will also provide special education related forms in the parent's primary language when requested. The Welligent System will be used to notify team members of upcoming IEPs, and to provide communication during assessment and to assign follow up activities. The school will set up communication systems to notify parents of IEP meetings, accommodate and encourage parent attendance and participation including the use of timely notice of meetings, teleconferencing, and interpretation to primary language, which will assist in me

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		 All staff responsible for implementing the student's program, including substitute teachers, will have access to, or a copy of, the IEP and a clear understanding of the supports and services required for the student. The Resource Specialist Teacher and other support providers will use Welligent to document provision of services as required in MCD Outcome 13. A room is designated as the IEP Meeting room. The room is supplied with all the needed forms and documents necessary, as well as wireless access and a speaker-phone. Children with active IEPs will be placed in their home school with appropriately identified supports to the greatest extent possible. The increased home school placement will meet MCD Outcome 8. If the district does not have an appropriate program at the home school, the child will be placed in the school closest to their home school with transportation provided.
Outcomes 10, 18	Procedures for Identification and Assessment of Students	SMArT Academy will follow LAUSD's Multi-tiered Framework for Instruction, Intervention, and Support found in BUL-4827.1 to guide all its practices relating to instruction and intervention. The essential components of this framework are described below. In a multi-tiered approach to instruction and intervention, teachers provide instruction at each tier of service that is differentiated, culturally responsive, evidence-based and aligned to grade-level, content standards. All students should have universal access to this high-quality instruction. Universal access refers to the right of all students to have equal opportunity and access to high quality, grade-level instruction and behavioral support, regardless of socioeconomic status, ethnicity, background, or disabilities. In the LAUSD, four instructional methodologies and strategies have been identified to scaffold culturally and linguistically diverse students' universal access to core instruction. The research affirms that all students, including SWDs, benefit from the integration of key access methodologies such as cooperative and communal learning, instructional conversations, the use of advanced graphic organizers, and targeted academic language development). These methodologies are used across three tiers. • Tier 1 is known as "Core Instruction" to which all students must have universal access. All students receive high quality, evidence-based, core classroom curriculum and instruction. It is expected that of all of the students receiving core instruction, 80-85% of students will be proficient when good first instruction is delivered. To monitor and evaluate student progress, California Standards Tests (CST), CELDT, periodic assessments, curriculum-based measures, and behavior data (e.g. suspensions, office daily referrals) are used to guide and inform instruction/intervention. Within Tier 1, identified students receive additional differentiated instruction and support to improve their academic performance and to prevent them from falling behind. All st

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		screened at the beginning of the school year in order to identify learners that need additional support or advanced learners that need acceleration or extended learning opportunities. Instruction is matched to student needs based on levels of performance and rates of student progress. Over time, quick curriculum-based assessments are used to measure growth, monitor progress and inform changes in instruction. Differentiation of instruction begins in Tier I and continues across the tiers. It requires recognition of students' varying levels of readiness, interests, background knowledge, language, culture, and learning preferences. It is the ability to respond to and proactively plan for differing abilities in the same classroom. Differentiation can occur through modifications to the content (what is taught), process (how its taught), product (how learning is shown), and/or resources available in the classroom (core program or supplementary materials). In order to differentiate instruction to maximize student growth, teachers can add depth and complexity to the curriculum, scaffold lessons, pre-assess students to form flexible groupings, implement interest and/or learning centers, employ questioning strategies, allow for independent study, preview, review, reteach, and frontload. When assessment measures indicate that a student needs more instruction and intervention to access the core curriculum, then Tier 2 services are provided. • Tier 2, known as "Strategic or Supplemental Intervention," is provided in addition to Tier 1 core instruction. Strategic intervention is for 10-15% of students that need additional time and types of instruction to learn successfully. Strategic interventions include more intensive (time and focus), immediate instruction aligned to students' instructional needs based on data from multiple measures including ongoing progress monitoring. Tier 2 serves the needs of students that are not making adequate progress given good, first instruction in Tier 1 and is for those in need of additional

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		District's tiered approach to instruction and intervention, the intensity, frequency, and duration of support increases and student-teacher ratio decreases as students move up the tiers. Instructional strategies and examples are provided in the following attachments and can be used as guidelines for planning the instructional day/class periods for each of the tiers. Student performance is monitored closely to evaluate progress and the effectiveness of all instruction and intervention. Intensity, frequency, duration of support, and student-teacher ratio changes as the students move through the tiers, as does the frequency of progress monitoring. This multi-tiered framework is a continuum of instruction and intervention where an individual student may simultaneously receive differentiated instruction in varying intensity in Tiers 1, 2, and 3 in order to match learning supports to both academic and behavioral/social-emotional needs. For students whose needs warrant additional investigation, we will provide Coordinated Services Team
		(COST) and Student Success Team (SST) meetings which will review the students areas of strength, need, history, and resources, and endeavor to bring assistance to the family as well as the student so that he/she can learn.
		Referral Procedure Parents or guardians will be instructed on the process for referring their child for assessment for special education services. Teachers, other school personnel, and community members will also be trained on how to refer a child for assessment. Within fifteen (15) days, not counting school vacations greater than five (5) days, of the receipt of a referral for assessment, the referring party will receive a written response from the school. If the school determines that an assessment of the student is not appropriate, the referring party will receive a written notice of this decision. If the school determines that an assessment is appropriate, the parent/guardian/teacher will receive an Assessment Plan.
		An Assessment Plan describes the types and purposes of the assessments, which may be used to determine the child's eligibility for special education services. Before the child can be assessed, the parent must consent to the assessment by signing the Assessment Plan. The parent has at least fifteen (15) days from the receipt of the Assessment Plan to consent to and sign it. The school has sixty (60) days, not counting school vacations greater than five (5) days, of the receipt of the signed Assessment Plan to complete the assessment and hold an Individualized Education Program (IEP) meeting.
		Language Factors
		Prior to assessment, the Bilingual Coordinator will review the student's language development history,

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
MCD OUTCOME	COMPONENT	including: program placement, CELDT results, ELD level, CST scores, intervention history, and classroom grades. Exclusionary Factors Prior to referral to assessment, it will also be determined whether the unique educational needs of the student are not primarily due to: • Environmental, cultural, or economic factors • Lack of instruction in math and reading
		 Limited English proficiency Social maladjustment Temporary physical disability
		To determine if a special education referral is appropriate, a school administrator/designee and IEP evaluation team members will review the following: Student records and academic history Prior assessments including curriculum based, standardized tests and alternative measures/procedures Progress in current program, including ELD Progress in meeting content standards Progress in meeting literacy and mathematic standards Results of state and district assessments Results of proficiency examinations Results of portfolio assessments/student work samples Types and results of academic and/or behavioral intervention provided Teacher information/concerns
		Scope of Assessment A qualified professional will conduct assessments. No single measure or assessment will be used as the solutriterion for determining whether a student has a disability and for determining an appropriate educational program for the student. The assessment will cover all areas related to the student's suspected disability

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		including if appropriate: • Health and development, including vision and hearing • General ability • Academic performance • Language function • Motor abilities • Social and emotional status • Self-help, including orientation and mobility • Career and vocational abilities and interests Monitoring by ethnicity SMArT Academy will use guidelines that have been developed by LAUSD to assure students meet the eligibility criteria for special education placement and are ethnicity-neutral along with meeting MCD.
Outcome 2	Instructional Plan for students using grade level standards	Instructional Plan for students using grade level standards Teachers will review the content standards and the essential standards by grade level to become familiar with the standards that need to be addressed throughout the school year. The students will have access to grade level materials. Since the school is using a new reading series, <i>Treasures</i> , the teachers will spend time 'backwards planning' the lessons and reviewing the standards to ensure that students are taught based on their grade level standards. Teachers will work together in various configurations, vertical grade planning, multiple level grade planning, and same grade level planning. Authentic data, running records, and periodic assessment data will be used to assess how well the students are doing in meeting grade level standards. As the students' needs are identified in the various tiers, the teachers will accommodate the students and provide appropriate intensity and depth of instruction to ensure success. Those students in tier 1 will work with the teacher in small groups of 4-8, on specific skills for up to 20 minutes during Universal Access Time. Those in tier 2 will work in small groups of 2-4 with the teacher for up to 30 minutes. Those in tier 3 will work one on one or in groups of 1-3 using other materials or programs such as <i>READ 180</i> for up to 45 minutes. Several documents will be reviewed with the teachers. These include, Strategies to Improve Access to the General Education Curriculum, which will allow teachers to use computer-assisted instruction or peer assisted learning. Ideas gathered from reading this document will be used with data to look at differentiating instruction and assessments. Also, the document entitled <i>Accommodations and Modifications: Accessing the Curriculum</i> will be used to review what might be appropriate accommodations and modifications, which can benefit children while in the classroom. The Co-Teaching Models will also be part of the discussion so that teachers may see that by teaming or co-teaching wit

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
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		selection is paramount. It is vital that they review phonics and fluency, word knowledge, browse the selection, and review the selection vocabulary prior to reading the selection. As students in their different groupings read the selections, the teacher can focus on similar strategies for comprehension where it is feasible. The teachers can use the strategies 'handing-off' and 'accountable talk' as students discuss the selection in their groups. By planning for the unit, the teacher can ensure that she/he is prepared to activate prior knowledge, know the concepts and themes, bring in realia, and discuss new learning with the students. Backwards Planning
		At SMArT Academy, curricular planning will begin with the consideration of the desired results (goals or standards) and then derive the curriculum based on the evidence of learning (obtained through assessments) called for by the goals and standards. In this process, teachers will first consider what evidence will be accepted as to ascertain that students have achieved the desired understandings and proficiencies—before proceeding to plan teaching and learning experiences. Greater coherence among desired results, key performances, teaching, and learning experiences leads to better student performance. The backward design process consists of three general stages: I. Identify desired results Teacher will identify what students need to know, understand, and be able to do.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		II. Determine acceptable evidence Teachers will first think how they will determine if students have attained the desired learning. Teachers will consider a range of assessment methods. A combination of performance tasks quizzes, and tests are used to assess essential knowledge and skills. III. Plan learning experiences and instruction With clearly identified desired results and appropriate evidence in mind, teachers will then plan instructional activities. This phase calls for teachers clearly understanding what will need to be taught and how best the content should be taught. Materials and resources best suited to accomplish the goals must be identified and available.
		Accommodations and Modifications
		To ensure that all students have access to the general education curriculum, SMArT Academy will provide a framework for accessibility, which supports the development of adjustable materials, varied instructional approaches, and relevant assessment methods. Teachers will be cognizant of potential barriers to learning, and subsequent identification of possible solutions, including assistive technology. Access to the curriculum for all students will be assured through measures such as the following: Multiple means of representation to give learners various ways of acquiring information and knowledge, such as demonstration, direct instruction, simulations. Multiple means of expression to provide learners with alternatives for demonstrating what they know, such as written, oral, graphic, kinesthetic. Multiple means of engagement to tap into learner interests to challenge and motivate them to learn, such as individual student selection of topic or cooperative learning. The importance of this approach is that it underscores the need for "multiple pathways" to help all students succeed. Therefore, curriculum and instruction will be adequately differentiated to address the diverse needs of all learners.
		Data-driven decision making
		SMArT Academy will utilize a cyclical problem-solving model to design differentiation of instruction. This process involves four steps and determines the best course of action for instructional differentiation for each student. The four steps of the cycle are: • Define the Problem In this step, the teacher or team begins with the definition and analysis of the student's problem or
		instructional need. The team will identify the cause of the student's problem and define the problem completely and in objective, measurable terms. All relevant data and information regarding the child's

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		functioning will be examined. If necessary and appropriate, the team will collect information about the student's functioning outside of the classroom. This is helpful at the beginning of the process to aid the team in determining appropriate resources and differentiation strategies. • Plan an Intervention (Differentiation) The next step of the problem-solving process is to set a goal and develop a differentiation plan containing one or more strategies designed to specifically address the student's problem. The goal for the student will be based on baseline data and a projection of appropriate growth based on expected progress for the grade level. The strategies will be scientific, research-based interventions specific to the child's need. The team is responsible for selecting the right differentiation strategy and to ensure that appropriate instruction is provided. The team also establishes a timeline for plan implementation. The team must also decide how and when student progress will be monitored. The team also specifies who is responsible for implementation and progress monitoring.
		• Implement the Intervention (Differentiation) The next step involves implementation of the plan. The interventions must be carried out with accuracy and fidelity. Observations from administrators will verify that the differentiation is being implemented as it was intended. Daily, weekly, or biweekly progress monitoring will be utilized to document positive or negative response to the intervention. Teachers will use various forms of curriculum-based assessment to measure student progress.
		• Evaluate the Student's Progress After a sufficient time, the team will meet and discuss whether the intervention is working for the student. All relevant data showing progress over time will be used to reevaluate the student's functioning and determine the next steps for the student. These data will include some time-sensitive information, such as data charts that measure a child's progress daily or weekly, and may include other data such as class grades or group-administered assessments. Based on these data, the team will decide whether to continue the current strategy, implement a new strategy, move to a more intense strategy, or eliminate the differentiation altogether. All decisions will be data-driven. The team members will strive to have sufficient data points to best equip the members in determining what should occur next. This problem-solving cycle will essentially be repeated for each intervention. With each intervention, instruction will become more complex and more intensive as students move through the instruction and master targeted skills.
		• Progress Monitoring SMArT Academy will utilize progress monitoring to assess students academic progress in core educational skill areas. The results of progress monitoring will be used to set appropriate individual goals and adjust

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		instruction as needed. Implementing progress monitoring will require determining students' current levels of performance, as well as identifying learning objectives. Students' academic functioning will be evaluated on a regular basis—weekly, biweekly, or monthly, based on individual students' needs. Actual and expected rates of learning will be compared. This will inform the teacher of students' progress, which allows him/her to make appropriate instructional decisions. SMArT Academy will utilize The National Association of State Directors of Special Education nine essential
		characteristics for progress monitoring. Accordingly, progress monitoring should: 1. Assess the specific skills embodied in state and local academic standards. 2. Assess marker variables that have been demonstrated to lead to the ultimate instructional target. 3. Be sensitive to small increments of growth over time. 4. Be administered efficiently over short periods. 5. Be administered repeatedly (using multiple forms). 6. Results in data that can be summarized in teacher-friendly data displays. 7. Be comparable across students 8. Be applicable for monitoring an individual student's progress over time. 9. Be relevant to the development of instructional strategies and use of appropriate curriculum that addresses the area of need.
		SMArT Academy will access the resources of the National Center on Student Progress Monitoring (www.studentprogress.org) in order to assist its teachers in implementing effective progress monitoring. The Tools Chart at this website will be helpful as SMArT Academy teachers compare tools in order to choose the progress monitoring tool most appropriate for use in the school.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
Outcome 7A, 7B	Instructional Plan for students using Alternate Standards	It is not anticipated that SMArT Academy will be assigned any student with a severe disability. Should that occur, however, the school will utilize the alternate curriculum guide.
Outcome 13	Plan to provide Supports & Services	GUIDELINES FOR DETERMINING APPROPRIATE RELATED SERVICES AND RELATED SERVICES PROVIDERS Based on an assessment by a qualified assessor, the IEP team determines whether or not a student requires related services to benefit educationally from his or her instructional program. The IEP team's determination of related services shall be included in a summary offer of FAPE within the IEP. In accordance with Federal law, preparatory activities that District personnel engage in to develop a proposal, or response to a parent proposal, that will be discussed at an IEP meeting are permissible. It is recommended that appropriate District personnel be contacted by the IEP team administrator before the IEP team meeting to ensure that the team is fully knowledgeable of the array of program options for the student.
		Procedures to Identify a District-employed Related Services Provider Not Currently Assigned at the School 1. When school staff believes that a forthcoming IEP meeting may lead to a recommendation for a related service that is currently not available at the school the student is attending, the appropriate related services office should be contacted in advance to allow them to identify District staff to provide the related service at the school of attendance or at another school as close to the student's home as possible. 2. If District staff can be identified to provide the related service, the related services office will notify the school of the following: a. The name of the District staff who will provide the related service so the school may invite the provider to attend the IEP meeting. b. How the District staff that will provide the service can be contacted. c. Whether it will be necessary to transport the student.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		3. If an IEP meeting is recessed because an appropriate related services provider could not be identified prior to the IEP meeting, the IEP team will immediately contact the appropriate related services department, which will attempt to identify a District provider. The related services department will inform the IEP team whether the service(s) will be made available at the school of attendance or another District location. 4. The school of attendance will reconvene the IEP meeting and offer the parents the related service, in accordance with the IEP team's recommendation, from a District provider at the student's school or at a location as close to home as possible. Note: If a related services provider who typically serves the school the student attends is subsequently available to provide the service, an IEP meeting shall be held to amend the IEP to indicate the new location of the service.
		Procedures to Identify a Certified Nonpublic Agency Related Services Provider 1. If the related services provider cannot be identified through the appropriate District related services department, or the related service is not typically provided by District staff at the present time, the IEP team shall check the box for "Other Provider" in Section G of the IEP and designate the services that will be provided by a "certified nonpublic agency." School staff should contact the Support Unit Administrator to complete Form SE-24 for submission along with a copy of the recessed or completed IEP to the Nonpublic Services Department. The District provides nonpublic agency related services through a District approved contract provider when an appropriate District provider is not available. 2. The receipt of Form SE-24 by the Nonpublic Services Department will initiate the following procedures:
		 a. The Nonpublic Services Department will work with the Support Unit and parent to identify an appropriate certified nonpublic agency to provide the related services or authorize continuation of related services previously provided by a certified nonpublic agency. Note: When the service is available at SMArT Academy or at another District school as close to the student's home as possible, an IEP meeting will be held to amend the IEP to indicate the new location of the service. b. When services are no longer necessary, an IEP meeting will be held to discuss current data. In the case of a student whose behavior impedes his or her learning or that of others, the IEP team shall develop positive behavioral interventions, strategies, and supports to address that behavior. The emphasis in all behavioral interventions and supports shall be on collaborative partnerships including general and special educators and families in order to develop appropriate plans and implement them

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
MCD OUTCOME	COMPONENT	consistently. II. BEHAVIOR ASSESSMENT, INSTRUCTION, SUPPORT AND INTERVENTIONS FOR STUDENTS WITH DISABILITIES The structures for addressing student behaviors and creating positive, safe environments for students fall within three levels. Each level includes supports that enable students to access the curriculum and the social environment of the school setting. The levels are: Universal: Includes social skills training; positive, proactive discipline; teaching school behavior expectations; active supervision and monitoring; positive reinforcement systems; firm, fair, and corrective discipline; and peer supports. There is an emphasis on teamwork and collaboration. Assessment may include data collection resulting in group support systems. Selected: Includes all supports at the "Universal" level plus individualized social skills training; self-management programs; Behavior Support Plans (BSP); parent training and collaboration; adult mentors; and increased academic support. Assessment may include individualized data collection, observations and interviews, and functional behavioral assessment resulting in individual Behavior Support Plans with consistent implementation plans within collaborative teams. Targeted: Includes all supports at the "Universal" and "Selected" levels plus intensive social skills training; individualized support plans; parent training and collaboration; and multi-agency collaboration (wrap-around) services. Assessment includes individualized data collection, observations and interviews, and Functional Analysis Assessment (FAA) which may result in a Behavior Intervention Plan
		(BIP) or a Behavior Support Plan (BSP). III. BEHAVIOR SUPPORT PLAN A Behavior Support Plan (BSP) is a supplementary support. Legally, if the student has behavior impeding his/her learning or his/her peers', strategies, including positive behavioral interventions, and supports must be considered. If a particular support is needed, the IEP must contain a description of that support and all necessary staff must be informed of their specific responsibility. It includes "proactive action planning to address behavior(s) that are impeding learning." It includes "positive behavioral interventions, strategies and supports." Behavior Support Plans should focus on understanding 'why' the behavior occurred (i.e. 'the function' or 'communicative intent') then focus on teaching an alternative behavior that meets the student's need in a more acceptable way. This includes making "instructional and environmental changes, providing reinforcement, reactive strategies and effective communication." (Diana Browning Wright, Behavior/Discipline Trainings, 2003) A BSP is developed when appropriate classroom behavioral instruction and the implementation of accommodations and modifications, and/or teaching of social and behavioral skills to meet

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		behavioral goals and objectives specified in the student's IEP have not proven adequate to address the student's behavior problems. Assessment activities for its development should include communication with all other agencies serving the student and family. The Behavior Support Plan form is organized to assist the IEP team in analyzing the behavior, developing alternative behaviors, establishing reinforcement strategies, making recommendations for accommodations, modifications, and supports and identifying communication systems for all team members. It is understood that there would be considerable data collection and review of the data as part of the preparatory activities prior to the IEP meeting.
		IV. PROCEDURES FOR STUDENTS WITH DISABILITIES WITH SERIOUS BEHAVIOR PROBLEMS A. Functional Analysis Assessment (FAA) A Functional Analysis Assessment is requested because: • There is a serious behavior problem that is self-injurious, assaultive, or causes serious property damage or is pervasive and maladaptive for which instructional/behavioral approaches specified in the student's IEP are found to be ineffective. • There is a behavioral emergency (the demonstration of a serious behavior problem which has not been exhibited previously but poses a clear and present danger for serious bodily harm to the individual or others, and cannot be immediately prevented by a less restrictive response than the use of an emergency intervention). • When it is determined that the student is exhibiting a serious behavior problem and more information is needed, an assessment plan requesting a Functional Analysis Assessment (FAA) must be developed. After parental consent is given, a Behavior Intervention Case Manager is selected. An FAA is then conducted, and an IEP meeting is held to discuss the results and, if appropriate, a BIP is developed. The BICM and designated team members shall complete the Functional Analysis Assessment (FAA) assessment report as required by the Division of Special Education, LRE/Behavior Support Office. B. Role of Behavior Intervention Case Manager (BICM) Training for Behavior Intervention Case Managers is provided regularly through collaboration between Division of Special Education and Local District staffs. The BICM is a designated site-based
		certificated staff member, such as a special education teacher, psychologist, or administrator who has received training in behavior analysis with an emphasis on positive behavior interventions. The absence of an on-site BICM should indicate to the school that someone should be sent to a BICM professional development and, in the meantime, a request for support should be sent to the appropriate

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		Special Education Support Unit. The role of the BICM includes, but is not limited to: • Conducting or supervising the completion of the FAA. • Developing a proposed BIP or BSP, if appropriate, based on the assessment data • Presenting the FAA and proposed BIP or BSP at the IEP • Participating as a member of the IEP team whenever the BIP is discussed. • Assisting in the implementation and evaluation of the BIP. • Maintaining communication between the school and the parents and, if applicable, other agencies for issues concerning the BIP. • Sending a copy of the IEP with the FAA and BIP or BSP attached to the Division of Special Education, LRE/Behavior Support Office. C. Behavior Intervention Plan (BIP) The BIP is based on a Functional Analysis Assessment (FAA) and designed to support students whose serious behaviors interfere with his/her learning or the learning of others; interfere with the implementation of IEP goals and objectives; are self injurious, assaultive, or cause serious property damage; are severe, pervasive, and maladaptive; and require frequent and systematic behavioral interventions. The purpose of the BIP is to enable the student to achieve a better quality of life through improved self-determination and self-control. It is also to be used to guide the on-going professional development for new team members who join the student's collaborative team. In addition to the other required elements, an effective BIP will carefully delineate: • Evaluation procedures that include planned documentation, criteria for measuring success and for modifying the plan, and dates for periodic review, no later than one year. Note: A review for minor modifications to the BIP may be conducted in meetings, by telephone conferences, or by other means agreed to by the IEP team. Possible modifications may include use of a less restrictive intervention, use of the intervention in a different setting, methods to alter or discontinue the current intervention of the BIP so that the parent is fully aware and consen

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		Services will be monitored on Welligent using the Welligent protocols.
Outcome 9 (for programs with students 14 and older)	Transition Planning Strategies	NOT APPLICABLE

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
Federal requirement	Access to Extra- Curricular/Non- academic activities:	All special education students will have access to all extra-curricular/non academic activities that are open to all students. These would include L.A.'s BEST, Youth Services, City Year, and all the instruction that will be available from World Fit for Kids, Beat Odds and Iridescent Learning. The students will have access to multicultural books in the library and computer technology instruction in the computer lab.
Federal requirement	Providing Extended School Year	Extended school year will be provided for students with disabilities who have unique needs and require special education and related services outside of the school year. Extended school year services shall be limited to the services, determined by the IEP team, that are required to assist a student maintain the skills at risk of regression or for students with severe disabilities to attain the critical skills or self-sufficiency goals essential to the students' continued progress. All students who are eligible for special education and related services must be considered for ESY services, however, federal and state rules and regulations do not require that every student with a disability receive ESY services a part of the IEP. If the student requires ESY services to receive a FAPE, the school must develop an IEP for the student that includes ESY services. We will follow all district policies and procedures as it relates to ESY. We will seek the support of the special education unit in order to ensure that we are compliant with all state and federal regulations.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
Federal Court requirement	MCD Outcomes (to be woven among others)	
All	Professional Development	Professional Development Teachers will have high quality professional development in order to build collective efficacy. Teachers will engage in the analysis of student data, sharing best practices, and engaging in decision making in order to grow and learn in a safe environment. Teachers will be provided with leadership roles in data collection, decision-making, and problem solving. They will engage in reflective practice by listening and learning to reflect on their values, assumptions, and discussions through a dialogue process. The article, "Access to the General Education Curriculum: Why it is More Important than Ever Before" will be read by all teachers. The teachers will be partnered with mentors, which will allow for differentiation of professional development. We will use the Adaptive School book by Garmston and Wellman in order to build collaborative groups. Data dialogues via the problem-solving process will focus the professional development sessions on strategies and issues that are related directly to the needs of the students. This will involve the use of the problem-solving process that is part of the Response to Instruction and Intervention (Rtl²). All teachers will participate in professional development sessions that cover the strategies that are most effective to deal with tier 1, tier 2, and tier 3 of the Rtl² triangle. For example, teachers will use graphic organizers during UNIVERSAL ACCESS TIME to help students think aloud and organize their thoughts. Teachers responsible for tier 2 intervention will increase the intensity of the instruction by meeting in groups no larger than 2-4 students. The duration of the instruction will also be increased to allow students the time needed to practice and feel successful. Teachers who will work with students who are in tier 3 will work with programs that are founded in research and standards-based in smaller group settings or one to one, with the duration of time increasing up to 45 minutes. The professional development calendar will reflect the d

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
		assessments are administered to students. Teachers will meet by grade level and in vertical teams to ensure that the standards are being covered and that backward planning is part of the professional development sessions at the beginning of the school year. Minimum and shortened days will be used for professional development sessions prior to the start of the banked time sessions.
Outcomes 6, 8, 16	Staffing/Operations	SMArT Academy will utilize the district information systems such as the Integrated Student Information System (ISIS) and Welligent computer System to collect student health information, track student records, monitor progress and identify services. We will also utilize Welligent to create and track the Individual Education Plans (IEP) for all students with disabilities and to ensure that students are properly identified, services are provided, and appropriate goals are set and monitored, and that students receive Free and Appropriate Public Education (FAPE). We will utilize the LAUSD District Nursing Services. Students with chronic illnesses will be provided appropriate care as identified in their IEP or Section 504 Plans in coordination with the primary care physician.

Los Angeles Unified School District PUBLIC SCHOOL OF CHOICE SERVICE PLAN FOR SPECIAL EDUCATION

MCD OUTCOME	COMPONENT	SCHOOL PLAN
	Fiscal	NOT APPLICABLE
Outcome 14	Parent Participation	Parent Participation Parents and teachers will be trained in the use of the Seven Norms of Collaboration, pausing, paraphrasing, putting inquiry at the center, probing, placing ideas on the table, paying attention to self and others, and presuming positive intentions from the <i>Adaptive School</i> by Garmston and Wellman (2009). This training is important because it will set the stage for mindful and respectful treatment of all people involved in the education of the children. The first week parents and teachers will meet to discuss the expectations they have for one another.
		Surveys will be sent out to parents to find out what will be the best time for them to attend the meeting. Meetings will be held at the most convenient times identified and they will be rotated to ensure all parents can participate. This is particularly important for IEP meetings. Other surveys will be sent out throughout the year to give the school timely feedback on how the school is addressing the needs of the parents. Parents will also complete the annual "Experience Survey for Parents." Parents of students with IEPs will complete the IEP Input Survey to ensure they have input. During conferences and IEPs, parents will be asked what questions they might have regarding the information given to them. As we query, survey, and show parents we care about them and what they think, we will ensure that parents feel respected and valued and will therefore be willing participants in their child's education. Parents will also participate in ECHO Parenting classes, which emphasize non-violent communication. They will attend SMArT Fairs, where they will see their child's work show-cased and SMArT Nights, where they can enjoy learning lessons with their children.